



Flujo de Caja

IN6004 Gestión Integral de Negocios
Primavera 2021



FACULTAD DE CIENCIAS
FÍSICAS Y MATEMÁTICAS
UNIVERSIDAD DE CHILE



INGENIERIA INDUSTRIAL
UNIVERSIDAD DE CHILE



[GOT Quotes](#)

Debt is Dumb and Cash is King T-Shirt for Future Millionaire

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Price: **\$16.99**

Fit Type: Men

Men

Women

Youth

Color: Royal Blue



Size:

Select ▾

[Size Chart](#)

- Solid colors: 100% Cotton; Heather Grey: 90% Cotton, 10% Polyester; All Other Heathers: 58% Cotton, 42% Polyester
- Imported
- Machine wash cold with like colors, dry low heat
- Great gift for people working side hustles, like selling shirts, delivering pizzas, and ride sharing. No more stupid tax in your family as you are leaving a legacy of living and giving like no one else. Just say no to credit cards.
- Debt is Dumb and Cash is King Tee for everyone with gazelle intensity. If you are working your way through the baby steps and need encouragement every time you see the mirror this is a must have. The paid off home mortgage is the status symbol of choice.
- This premium t-shirt is made of lightweight fine jersey fabric
- Fit: Slim (consider ordering a larger size for a looser fit)



¿Por qué hacer un flujo de caja?

- Burn-rate & Runaway
- Simular distintos escenarios
- Optimizar gastos
- Aumentar la precisión de las predicciones



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Ejemplo 1

	Enero	Febrero	Marzo	Abril	mayo	junio	julio	agosto
Facturación	\$20.187.730	\$17.913.650	\$45.191.931	\$37.122.512	\$35.122.928	\$37.375.417	\$30.461.801	\$40.403.467
Costos Fijos	\$16.003.329	\$16.589.373	\$17.118.011	\$19.962.751	\$19.272.894	\$19.419.466	\$19.220.584	\$20.881.623
Sueldos	\$14.709.681	\$15.270.180	\$15.773.951	\$18.553.384	\$17.842.900	\$17.985.179	\$17.781.553	\$19.404.392
Arriendo	\$696.864	\$697.471	\$700.640	\$701.139	\$702.307	\$704.104	\$706.551	\$707.424
G. Comunes	\$32.431	\$32.459	\$32.607	\$32.630	\$32.684	\$32.768	\$32.882	\$32.922
FC+SIS+IPS	\$564.353	\$589.263	\$610.813	\$675.598	\$695.003	\$697.415	\$699.598	\$736.885
Gastos	\$12.909.449	\$4.927.480	\$8.719.058	\$11.562.358	\$9.175.502	\$9.869.141	\$4.531.865	\$56.048.138
Compras F 29	\$10.592.655	\$4.127.863	\$5.239.586	\$8.493.206	\$5.470.247	\$6.510.791	\$2.630.424	\$50.600.373
BHE	\$1.608.888	\$133.333	\$1.155.555	\$2.251.110	\$2.750.662	\$2.275.556	\$1.103.365	\$3.325.632
PPM	\$201.877	\$179.137	\$451.919	\$371.225	\$351.229	\$373.754	\$304.618	\$404.035
Gastos Nac.	\$352.775	\$385.642	\$641.826	\$346.542	\$355.775	\$459.560	\$308.564	\$923.697
Gastos Inter.	\$153.254	\$101.505	\$1.230.172	\$100.275	\$247.589	\$249.480	\$184.894	\$794.401
Resultado mes	-\$8.725.048	-\$3.603.203	\$19.354.862	\$5.597.403	\$6.674.532	\$8.086.810	\$6.709.352	-\$36.526.294
Resultado acumulado	-\$8.725.048	-\$12.328.251	\$7.026.611	\$12.624.014	\$19.298.546	\$27.385.356	\$34.094.708	-\$2.431.586



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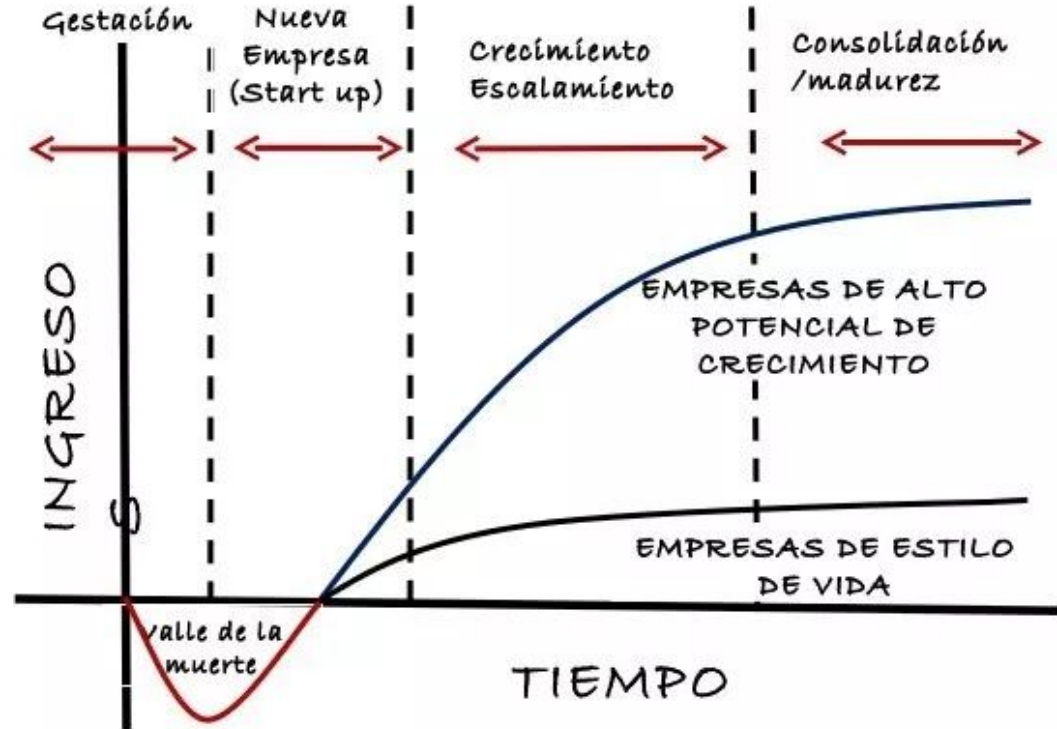
Model

(\$USD)

	2019					2020					2021				
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	Q4	Full Year
Revenue															
Software Subscriptions															
Beginning # of Subscriptions	-	5	10	19	-	28	47	65	102	28	138	214	288	439	138
Plus: New Subscriptions	5	5	10	10	30	20	20	40	40	120	80	80	160	160	480
Less: Attrition	-	-	(1)	(1)	(2)	(1)	(2)	(3)	(4)	(10)	(4)	(6)	(9)	(13)	(32)
Ending # of Subscriptions	5	10	19	28	28	47	65	102	138	138	214	288	439	586	586
Subscriber Attrition Rate %	5,0%	5,0%	5,0%	5,0%	5,0%	4,0%	4,0%	4,0%	4,0%	4,0%	3,0%	3,0%	3,0%	3,0%	3,0%
Revenue per Active Subscription	\$5.000,00	\$5.000,00	\$5.000,00	\$5.000,00	\$20.000,00	\$5.000,00	\$5.000,00	\$5.000,00	\$5.000,00	\$20.000,00	\$5.000,00	\$5.000,00	\$5.000,00	\$5.000,00	\$20.000,00
Subscription Revenue	25.000	50.000	95.000	140.000	310.000	235.000	325.000	510.000	690.000	1.760.000	1.070.000	1.440.000	2.195.000	2.930.000	7.635.000
Total Revenue	25.000	50.000	95.000	140.000	310.000	235.000	325.000	510.000	690.000	1.760.000	1.070.000	1.440.000	2.195.000	2.930.000	7.635.000
Operating Expenses															
Operating Expenses															
Personnel - Base Salaries	(280.000)	(280.000)	(563.750)	(737.500)	(1.861.250)	(933.188)	(1.010.625)	(1.052.625)	(1.052.625)	(4.049.063)	(1.506.291)	(1.539.366)	(1.561.416)	(1.561.416)	(6.168.488)
Personnel - Bonuses	-	-	-	(849.750)	(849.750)	-	-	-	(892.238)	(892.238)	-	-	-	(936.849)	(936.849)
Personnel - Payroll Tax	(22.400)	(22.400)	(45.100)	(126.980)	(216.880)	(74.655)	(80.850)	(84.210)	(155.589)	(395.304)	(120.503)	(123.149)	(124.913)	(199.861)	(568.427)
Personnel - Benefits	(28.000)	(28.000)	(56.375)	(73.750)	(186.125)	(93.319)	(101.063)	(105.263)	(105.263)	(404.906)	(150.629)	(153.937)	(156.142)	(156.142)	(616.849)
Rent	(4.000)	(4.000)	(4.000)	(4.000)	(16.000)	(4.000)	(4.000)	(4.000)	(4.000)	(16.000)	(4.000)	(4.000)	(4.000)	(4.000)	(16.000)
Office Expenses	(500)	(500)	(500)	(500)	(2.000)	(500)	(500)	(500)	(500)	(2.000)	(500)	(500)	(500)	(500)	(2.000)
Software	(1.000)	(1.000)	(1.000)	(1.000)	(4.000)	(1.000)	(1.000)	(1.000)	(1.000)	(4.000)	(1.000)	(1.000)	(1.000)	(1.000)	(4.000)
Sales & Marketing	(5.000)	(5.000)	(5.000)	(5.000)	(20.000)	(10.000)	(10.000)	(10.000)	(10.000)	(40.000)	(20.000)	(20.000)	(20.000)	(20.000)	(80.000)
Meals & Entertainment	(1.000)	(1.000)	(1.000)	(1.000)	(4.000)	(1.000)	(1.000)	(1.000)	(1.000)	(4.000)	(1.000)	(1.000)	(1.000)	(1.000)	(4.000)
Travel	(2.000)	(2.000)	(2.000)	(2.000)	(8.000)	(2.000)	(2.000)	(2.000)	(2.000)	(8.000)	(2.000)	(2.000)	(2.000)	(2.000)	(8.000)
Legal and Professional Services	(5.000)	-	-	-	(5.000)	(10.000)	-	-	-	(10.000)	(20.000)	-	-	-	(20.000)
HR and Recruiting	(2.000)	(2.000)	(2.000)	(2.000)	(8.000)	(2.000)	(2.000)	(2.000)	(2.000)	(8.000)	(2.000)	(2.000)	(2.000)	(2.000)	(8.000)
Insurance	(1.500)	(1.500)	(1.500)	(1.500)	(6.000)	(1.500)	(1.500)	(1.500)	(1.500)	(6.000)	(1.500)	(1.500)	(1.500)	(1.500)	(6.000)
Miscellaneous	(10.000)	(10.000)	(10.000)	(10.000)	(40.000)	(10.000)	(10.000)	(10.000)	(10.000)	(40.000)	(10.000)	(10.000)	(10.000)	(10.000)	(40.000)
Total Operating Expenses	(362.400)	(357.400)	(692.225)	(1.814.980)	(3.227.005)	(1.143.161)	(1.224.538)	(1.274.098)	(2.237.714)	(5.879.510)	(1.839.423)	(1.858.451)	(1.884.470)	(2.896.268)	(8.478.613)
Net Income (excl Taxes)	(337.400)	(307.400)	(597.225)	(1.674.980)	(2.917.005)	(908.161)	(899.538)	(764.098)	(1.547.714)	(4.119.510)	(769.423)	(418.451)	310.530	33.732	(843.613)
Profitable?	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	VERDADERO	VERDADERO	FALSO
Cash Balance															
Cash Balance															
Beginning Balance	1.000.000	10.662.600	10.355.200	9.757.975	1.000.000	8.082.995	7.174.834	6.275.296	5.511.199	8.082.995	3.963.485	3.194.062	2.775.610	3.086.140	3.963.485
Plus: Net Income	(337.400)	(307.400)	(597.225)	(1.674.980)	(2.917.005)	(908.161)	(899.538)	(764.098)	(1.547.714)	(4.119.510)	(769.423)	(418.451)	310.530	33.732	(843.613)
Plus: Investment Capital	10.000.000	-	-	-	10.000.000	-	-	-	-	-	-	-	-	-	-
Ending Balance	10.662.600	10.355.200	9.757.975	8.082.995	8.082.995	7.174.834	6.275.296	5.511.199	3.963.485	3.963.485	3.194.062	2.775.610	3.086.140	3.119.872	3.119.872
Cash Balance Negative?	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO	FALSO
	Q1 2019	Q2 2019	Q3 2019	Q4 2019		Q1 2020	Q2 2020	Q3 2020	Q4 2020		Q1 2021	Q2 2021	Q3 2021	Q4 2021	



Valle de la muerte





Errores comunes

- Tiempo de ingreso y egreso
- Optimismo excesivo
- No considerar los costos de crecer
- Falta de detalle



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